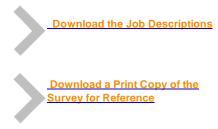
# 2014 Nonprofit Salary & Benefit Survey

Welcome to the 2014 Nonprofit Salary & Benefits Survey!

The results of the survey will help your organization understand trends, attract the best talent, and better manage your human capital.

As an added benefit, participants in the survey can purchase the final report at a discount.

Please download a copy of the job descriptions for reference on the last section of the survey:



We also recommend gathering the following information:

- » Number of employees, interns, contractors
- » Total 2013 budget
- » Breakdown of organization's funding sources
- » Average percentage pay increases in 2013
- » Eligibility requirements for benefits (FT and PT)
- » Retirement plan contribution, matching, vesting information
- » Vacation, Sick Day, Leave policy details
- » Base pay, experience, hours, direct reports for each job title in your organization

You may complete the survey in multiple sessions and do not need to use the same computer. Simply use the link in your registration email to begin where you left off. If multiple people in your organization are contributing to the survey, make sure you are sharing a single link.

For national/international organizations, please complete the survey for your local office in Nebraska/western lowa. We want the survey results to reflect local salary and benefit information.

Thank you again for your time and contribution!

### **Initial Questions**

Q1   May we list your of Your responses will re			
Please choose <b>only one</b> of the fo	ollowing:		
○ Yes			
○ No			
Q2   Is your organizat	ion a member of N	JAM? *	
Please choose only one of the fo	ollowing:		
○ Yes			
○ No			
Q3			
Please tell us more abo	out your top-level	staff.	
Gender:			
Please choose the appropriate re	esponse for each item:		
	Male	Female	N/A
Executive Director/CEO/President	0	0	0
Chief Financial Officer (CFO)	0	0	0
Chief Operations			

Q4							
Please tell us more	about your to	p-level staff.					
Race:							
Please choose the appropri	ate response for eacl	h item:					
	White, Non- Hispanic/Latino	White, Hispanic/Latino	Black or African American	Asian	American Indian or Alaskan Native	Native Hawaiian or Pacific Islander	Two or more race
Executive Director/CEO/President	0	0	0	$\circ$	0	0	0
Chief Financial Officer (CFO)	0	0	0	0	0	0	0
Chief Operations Officer (COO)	0	0	0	0	0	0	0
Q5							
Has the Affordable	Care Act affect	cted your organ	nization's b	enefits	?		
If so, please descri	be.						
Please choose all that apply	and provide a comm	nent:					
□ Pay Practices							
☐ Medical Benefits							
☐ Health Savings Account	nts						l
☐ Flexible Spending Acc	counts						
□ Dental Benefits							
☐ Vision Benefits							
☐ FT/PT Status							
□ PTO/Holiday/Vacation	ı						
□ Leave Benefits							
☐ Wellness Plan							
☐ Other							

Q6   What formats would you be interested in using the Salary & Benefit report?
Please choose all that apply:
□ Print Copy
□ PDF (Electronic Document)
□ Web (Interactive Interface)
□ Other:

# **Budget & Revenue**

Q7   Organization's Total 2013 Budget * Please write your answer here:	
Q8   Estimate Percentage of Funding Sources in 2013 Please write your answer(s) here:	
Government Grants & Contracts (all levels)	1
Private Foundation Grants	
Corporate Gifts (Donations, In Kind)	
Individual Gifts (Donations, In Kind)	
Federated Campaign (United Way, Community Services Fund, etc.)	
Earned Income (Product Sales, Fees for Membership, Tuition or Programs)	i
Special Events	
Endowments	
Investment Income	
Other	

# **HR/Operations Policies & Procedures**

Q9   Which of the following did your organization have in place in 2013?
Please choose all that apply:
□ Employee Handbook
□ Formalized Policies & Procedures
□ Executive Succession Plan - Emergency
□ Executive Succession Plan - Planned
□ Code of Ethics
□ Whistleblower Protection Policy
□ Conflict of Interest Policy
□ Document Retention Policy
□ Board review of CEO/ED performance
□ Board approval of CEO/ED compensation
□ Financial Reserve Policy
□ Business Plan
□ Board Review of Form 990 prior to filing

#### **Employment Profile**

				IIOWIDA		10c7 x	
Q10   In 2013, how		es did you ha	ve in the fo	ilowing	categor	163:	
Please write your answer(s)	nere.						
Full Time							
Part Time							
Independent Contractors							
Interns, Paid							
Interns, Unpaid							
Q11							
FTE Calculation Inp	uts						
Enter the number of	of employees wor	king at these	e levels in 2	013			
Enter the number of Please write your answer(s)	-	king at these	e levels in 2	013			
	-	king at these	e levels in 2	013			
Please write your answer(s)	-	king at these	e levels in 2	013			
Please write your answer(s) 40+ hours per week	-	king at these	e levels in 2	013			
Please write your answer(s) 40+ hours per week 35 hours per week		king at these	e levels in 2	013			
Please write your answer(s) 40+ hours per week 35 hours per week 32 hours per week		king at these	e levels in 2	013			
Please write your answer(s) 40+ hours per week 35 hours per week 32 hours per week 30 hours per week		king at these	e levels in 2	013			
Please write your answer(s) 40+ hours per week 35 hours per week 32 hours per week 30 hours per week 25 hours per week		king at these	e levels in 2	013			
Please write your answer(s) 40+ hours per week 35 hours per week 32 hours per week 30 hours per week 25 hours per week 20 hours per week		king at these	e levels in 2	013			
Please write your answer(s) 40+ hours per week 35 hours per week 32 hours per week 30 hours per week 25 hours per week 20 hours per week 18 hours per week		king at these	e levels in 2	013			
Please write your answer(s)  40+ hours per week  35 hours per week  30 hours per week  25 hours per week  20 hours per week  18 hours per week  15 hours per week		king at these	e levels in 2	013			

Q12 |

Q13   How many new positions did your organization add in 2013?
Please write your answer(s) here:
Full Time
Part Time
Independent Contractors
Interns, Paid
Interns, Unpaid
Q14   How many replacement hires did you make in 2013
Please write your answer(s) here:
Full Time
Part Time
Independent Contractors
Interns, Paid
Interns, Unpaid
Q15
In 2013, how did you compensate your paid interns?
(If unapplicable, please skip to the next question)
Please write your answer(s) here:
Average hourly rate
Average monthly stipend
014
Q16
Interns earned class credit.  Please choose only one of the following:
O Yes O No

Q17
What is the minimum number of hours an employee must work to be considered full-time?
(This is not the same as the number of hours necessary to be eligible for various benefits)
Please write your answer(s) here:
Minimum # Hours to Be Considered Full-Time

# **Pay Practices**

Q18   In 2013, did your organization have a formal wage/salary program, including grades and pay ranges? *
Please choose only one of the following:
○ Yes
○ No
Q19   To which types of employees did the formal wage/salary program apply?
Only answer this question if the following conditions are met:  Answer was 'Yes' at question '18 [Q00018]' (In 2013, did your organization have a formal wage/salary program, including grades and pay ranges?)
Please choose <b>all</b> that apply:
□ Exempt Employees
□ Non-Exempt Employees
□ Other
□ N/A
Q20   In 2013, Did your organization have an annual performance appraisal system?
Please choose <b>only one</b> of the following:
○ Yes
○ No

Q21   Which best describes your pay process?
Please choose <b>only one</b> of the following:
<ul> <li>Standard/cost of living (pay adjustments given across the boardsame dollar or percentage for all employees)</li> <li>Merit (pay adjustments differ based on individual performance)</li> <li>Combination of Standard and Merit (please describe in comment box)</li> <li>Other (please describe in comment box)</li> <li>Make a comment on your choice here:</li> </ul>
Q22   When are adjustments given?  Please choose only one of the following:  Calendar Date for Everyone Employee's Anniversary Date Other (please describe in comment box)  Make a comment on your choice here:

Please choose <b>only one</b> of th	e following:						
•	·						
O 0							
O 1							
<ul><li>2 or more</li></ul>							
Q24   Did your orgar	nization gr	rant pay ir	ncreases i	n 2013?			
Please choose <b>only one</b> of th	_						
iodeo onecoo omy one or an	o ronoming.						
Yes							
O No							
Q25   What was the	average p	percentage	e increase	in 2013	for:		
•	e response for	each item:				4 -	5% or
•	e response for	each item: Less	1 -	2 -	3 -	4 - 4.99%	5% or More
Please choose the appropriate	e response for	each item:				4 - 4.99% ○	5% or More
Please choose the appropriate	e response for No Increase	each item: Less than 1%	1 - 1.99%	2 - 2.99%	3 - 3.99%	4.99%	More
Please choose the appropriate  Exempt  Non Exempt	e response for No Increase	each item:  Less than 1%	1 - 1.99% ○	2 - 2.99% ○	3 - 3.99% ○	4.99%	More O
Please choose the appropriate  Exempt  Non Exempt  Independent Contractors	e response for No Increase	each item:  Less than 1%	1 - 1.99% O	2 - 2.99% O	3 - 3.99% O	4.99% O	More O
Q25   What was the Please choose the appropriate  Exempt Non Exempt Independent Contractors Interns	e response for No Increase	each item:  Less than 1%	1 - 1.99% O	2 - 2.99% O	3 - 3.99% O	4.99%	More O O
Please choose the appropriate  Exempt  Non Exempt  Independent Contractors	e response for No Increase	each item:  Less than 1%	1 - 1.99% O	2 - 2.99% O	3 - 3.99% O	4.99%	More O O
Exempt Non Exempt Independent Contractors Interns  Q26   Do you expect	response for No Increase	each item:  Less than 1%	1 - 1.99% O	2 - 2.99% O	3 - 3.99% O	4.99%	More O O
Exempt Non Exempt Independent Contractors Interns  Q26   Do you expect Please choose only one of the	response for No Increase	each item:  Less than 1%	1 - 1.99% O	2 - 2.99% O	3 - 3.99% O	4.99%	More O O
Exempt Non Exempt Independent Contractors Interns  Q26   Do you expect	response for No Increase	each item:  Less than 1%	1 - 1.99% O	2 - 2.99% O	3 - 3.99% O	4.99%	More O O

#### **Medical Benefits**

Q27
In 2013, did you offer medical benefits to employees?
NOTE: If your agency offers a stipend towards health care instead of insurance-based plans, choose "no" on the following medical, dental and vision questions. Later in the survey (under "Other Benefits") you will be able to specify that you offer a stipend towards health care.
Please choose <b>only one</b> of the following:
○ Yes, Full-Time Only
○ Yes, Full-Time and Part-Time
○ No
Q28   For PART-TIME employees, how is eligibility for medical benefits determined?
Only answer this question if the following conditions are met:  Answer was 'Yes, Full-Time and Part-Time' at question '27 [Q00027]' (In 2013, did you offer medical benefits to employees? NOTE: If your agency offers a stipend towards health care instead of insurance-based plans, choose "no" on the following medical, dental and vision questions. Later in the survey (under "Other Benefits") you will be able to specify that you offer a stipend towards health care.)
Please choose only one of the following:
Prorated based on hours worked
Available regardless of hours worked
Q29   For PART-TIME employees, what is the minimum number of hours worked per week required to qualify?
Only answer this question if the following conditions are met:  Answer was 'Yes, Full-Time and Part-Time' at question '27 [Q00027]' (In 2013, did you offer medical benefits to employees? NOTE: If your agency offers a stipend towards health care instead of insurance-based plans, choose "no" on the following medical, dental and vision questions. Later in the survey (under "Other Benefits") you will be able to specify that you offer a stipend towards health care.)
Please write your answer here:

Q30   For FULL-TIME employees, how many months of work are required before qualifying for medical coverage?
Only answer this question if the following conditions are met:  Answer was 'Yes, Full-Time Only' <i>or</i> 'Yes, Full-Time and Part-Time' at question '27 [Q00027]' (In 2013, did you offer medical benefits to employees? NOTE: If your agency offers a stipend towards health care instead of insurance-based plans, choose "no" on the following medical, dental and vision questions. Later in the survey (under "Other Benefits") you will be able to specify that you offer a stipend towards health care.)
Please write your answer(s) here:
# Months
Other (please specify)
Q31   Who is your provider?
Only answer this question if the following conditions are met:  Answer was 'Yes, Full-Time Only' or 'Yes, Full-Time and Part-Time' at question '27 [Q00027]' (In 2013, did you offer medical benefits to employees? NOTE: If your agency offers a stipend towards health care instead of insurance-based plans, choose "no" on the following medical, dental and vision questions. Later in the survey (under "Other Benefits") you will be able to specify that you offer a stipend towards health care.)
Please choose all that apply:
□ Aetna
□ Assurant
☐ Blue Cross Blue Shield of Nebraska
□ Coventry Health Care
□ NAM Health Trust
□ Principal Financial Group
□ Starmark
☐ United Health Care
□ Wellmark Blue Cross Blue Shield (Iowa)
□ Other:

Q32   What kind of medical plan(s) do you offer?
Only answer this question if the following conditions are met:  Answer was 'Yes, Full-Time Only' or 'Yes, Full-Time and Part-Time' at question '27 [Q00027]' (In 2013, did you offer medical benefits to employees? NOTE: If your agency offers a stipend towards health care instead of insurance-based plans, choose "no" on the following medical, dental and vision questions. Later in the survey (under "Other Benefits") you will be able to specify that you offer a stipend towards health care.)
Please choose all that apply:
□ PPO - Preferred Provider Organization
□ POS - Point of Service
☐ HMO - Health Maintenance Organization
□ HDHP - High Deductible Health Plan
☐ HDHP - High Deductible Health Plan with Health Savings Account (HRA or HSA)
☐ Conventional/Indemnity Plans
O22   What percent of the medical incurance promium is paid by your organization?
Q33   What percent of the medical insurance premium is paid by your organization?
Only answer this question if the following conditions are met:  Answer was 'Yes, Full-Time Only' or 'Yes, Full-Time and Part-Time' at question '27 [Q00027]' (In 2013, did you offer medical benefits to employees? NOTE: If your agency offers a stipend towards health care instead of insurance-based plans, choose "no" on the following medical, dental and vision questions. Later in the survey (under "Other Benefits") you will be able to specify that you offer a stipend towards health care.)
Please write your answer(s) here:
Employee Only
Employee + 1 Dependent
Employee + 2 or More (Family)
Q34   If the percentage of premium paid is nuanced and varies by plan, employee status, etc., please specific the details.
Only answer this question if the following conditions are met:  Answer was 'Yes, Full-Time Only' or 'Yes, Full-Time and Part-Time' at question '27 [Q00027]' (In 2013, did you offer medical benefits to employees? NOTE: If your agency offers a stipend towards health care instead of insurance-based plans, choose "no" on the following medical, dental and vision questions. Later in the survey (under "Other Benefits") you will be able to specify that you offer a stipend towards health care.)  Please write your answer(s) here:  Employee Only
Employee + 1 Dependent
Employee + 2 or More (Family)

Q35   In 2013, did your organiation offer domestic partner benefits? *			
Only answer this question if the following conditions are met:  Answer was 'Yes, Full-Time Only' or 'Yes, Full-Time and Part-Time' at question '27 [Q00027]' (In 2013, did you offer medical benefits to employees? NOTE: If your agency offers a stipend towards health care instead of insurance-based plans, choose "no" on the following medical, dental and vision questions. Later in the survey (under "Other Benefits") you will be able to specify that you offer a stipend towards health care. )			
Please choose <b>only one</b> of the following:			
<ul> <li>Yes, for opposite-sex partners only</li> </ul>			
<ul> <li>Yes, for both opposite and same sex partners</li> </ul>			
O No			
Make a comment on your choice here:			

# **Health Savings Accounts**

Q36   Does your organiz		Health Savings Acc	ount (HRA or HSA)?	
O Yes				
○ No				
Q37   If your organization does offer an HSA or HRA, how much is contributed to the account by the employer annually?  Only answer this question if the following conditions are met:  Answer was 'Yes' at question '36 [Q00036]' (Does your organization offer a Health Savings Account (HRA or HSA)?)				
	Fixed Amount	Percent of Deductible	Other	
Employee Only				
Employee + 1 Dependent				
Employee + 2 or More (Family)				

# Flexible Spending Accounts

Q38   Does your organization offer a Flexible Spending Account (sometimes called Section 125, Cafeteria or Flexible Benefit Plan)?
Please choose only one of the following:
○ Yes
○ No
Q39   Which of the following options does your Flexible Spending Account include?
Only answer this question if the following conditions are met:  Answer was 'Yes' at question '38 [Q00038]' (Does your organization offer a Flexible Spending Account (sometimes called Section 125, Cafeteria or Flexible Benefit Plan)?)
Please choose all that apply:
□ Dependent Care Reimbursement (contribute pre-tax dollars to pay for eligible dependent care expenses)
☐ Medical Care Spending Account (contribute pre-tax dollars to pay for eligible medical expenses)
□ Pretax Premium Conversion (contribute pre-tax dollars to pay for insurance premiums)

#### **Dental Benefits**

Q40   Do you offer dental benefits to employees?
Please choose only one of the following:
<ul><li>Yes, Full-Time Only</li><li>Yes, Full-Time and Part-Time</li><li>No</li></ul>
Q41   For PART-TIME employees, how is eligibility for dental benefits determined?
Only answer this question if the following conditions are met:  Answer was 'Yes, Full-Time and Part-Time' at question '40 [Q00040]' (Do you offer dental benefits to employees?)
Please choose only one of the following:
Prorated based on hours worked
Available regardless of hours worked
Q42   For PART-TIME employees, what is the minimum number of hours worked per week required to qualify for dental coverage?
Only answer this question if the following conditions are met:  Answer was 'Yes, Full-Time and Part-Time' at question '40 [Q00040]' (Do you offer dental benefits to employees?)
Please write your answer here:
Q43   For FULL-TIME employees, how many months do they have to work before qualifying for dental coverage?
Only answer this question if the following conditions are met:  Answer was 'Yes, Full-Time Only' or 'Yes, Full-Time and Part-Time' at question '40 [Q00040]' (Do you offer dental benefits to employees?)
Please write your answer(s) here:
# Months
Other

Q44   What percent of the dental insurance premium is paid by your organization?
Only answer this question if the following conditions are met:  Answer was 'Yes, Full-Time Only' or 'Yes, Full-Time and Part-Time' at question '40 [Q00040]' (Do you offer dental benefits to employees?)
Please write your answer(s) here:
Employee Only
Employee + 1 Dependent
Employee + 2 or More (Family)
Q45   If the percentage of the dental premium paid is nuanced and varies by plan, employee status, etc., please specific the details.
employee status, etc., please specific the details.  Only answer this question if the following conditions are met:  Answer was 'Yes, Full-Time Only' or 'Yes, Full-Time and Part-Time' at question '40 [Q00040]' (Do you offer dental benefits to
employee status, etc., please specific the details.  Only answer this question if the following conditions are met:  Answer was 'Yes, Full-Time Only' or 'Yes, Full-Time and Part-Time' at question '40 [Q00040]' (Do you offer dental benefits to employees?)
employee status, etc., please specific the details.  Only answer this question if the following conditions are met: Answer was 'Yes, Full-Time Only' or 'Yes, Full-Time and Part-Time' at question '40 [Q00040]' (Do you offer dental benefits to employees?)  Please write your answer(s) here:
employee status, etc., please specific the details.  Only answer this question if the following conditions are met:  Answer was 'Yes, Full-Time Only' or 'Yes, Full-Time and Part-Time' at question '40 [Q00040]' (Do you offer dental benefits to employees?)  Please write your answer(s) here:  Employee Only

#### **Vision Benefits**

Q46   Do you offer vision benefits to employees?
Please choose only one of the following:
<ul><li>Yes, Full-Time Only</li><li>Yes, Full-Time and Part-Time</li><li>No</li></ul>
Q47   For PART-TIME employees, how is eligibility for vision benefits determined?
Only answer this question if the following conditions are met:  Answer was 'Yes, Full-Time and Part-Time' at question '46 [Q00046]' (Do you offer vision benefits to employees?)
Please choose only one of the following:
Prorated based on hours worked
Available regardless of hours worked
Q48   For PART-TIME employees, what is the minimum number of hours worked per week required to qualify for vision coverage?
Only answer this question if the following conditions are met:  Answer was 'Yes, Full-Time and Part-Time' at question '46 [Q00046]' (Do you offer vision benefits to employees?)
Please write your answer here:
Q49   For FULL-TIME employees, how many months do they have to work before qualifying for vision coverage?
Only answer this question if the following conditions are met:  Answer was 'Yes, Full-Time Only' or 'Yes, Full-Time and Part-Time' at question '46 [Q00046]' (Do you offer vision benefits to employees?)
Please write your answer(s) here:
# Months
Other

Q50   What percent of the vision insurance premium is paid by your organization?
Only answer this question if the following conditions are met:  Answer was 'Yes, Full-Time Only' or 'Yes, Full-Time and Part-Time' at question '46 [Q00046]' (Do you offer vision benefits to employees?)
Please write your answer(s) here:
Employee Only
Employee + 1 Dependent
Employee + 2 or More (Family)
Q51   If the percentage of vision premium paid is nuanced and varies by plan, employee status, etc., please specific the details.
Only answer this question if the following conditions are met:  Answer was 'Yes, Full-Time Only' or 'Yes, Full-Time and Part-Time' at question '46 [Q00046]' (Do you offer vision benefits to employees?)
Answer was 'Yes, Full-Time Only' or 'Yes, Full-Time and Part-Time' at question '46 [Q00046]' (Do you offer vision benefits to
Answer was 'Yes, Full-Time Only' or 'Yes, Full-Time and Part-Time' at question '46 [Q00046]' (Do you offer vision benefits to employees?)
Answer was 'Yes, Full-Time Only' or 'Yes, Full-Time and Part-Time' at question '46 [Q00046]' (Do you offer vision benefits to employees?)  Please write your answer(s) here:
Answer was 'Yes, Full-Time Only' or 'Yes, Full-Time and Part-Time' at question '46 [Q00046]' (Do you offer vision benefits to employees?)  Please write your answer(s) here:  Employee Only

#### **Retirement Benefits**

Q52   Do you offer retirement benefits to employees?
Please choose only one of the following:
○ Yes, Full-Time Only
○ Yes, Full-Time and Part-Time
○ No
Q53   For PART-TIME employees, how is eligibility for retirement benefits determined?
Only answer this question if the following conditions are met:  Answer was 'Yes, Full-Time and Part-Time' at question '52 [Q00052]' (Do you offer retirement benefits to employees?)
Please choose only one of the following:
Prorated based on hours worked
Available regardless of hours worked
Q54   For PART-TIME employees, what is the minimum number of hours worked per week required to qualify for retirement benefits?  Only answer this question if the following conditions are met:  Answer was 'Yes, Full-Time and Part-Time' at question '52 [Q00052]' (Do you offer retirement benefits to employees?)  Please write your answer here:
Q55   For FULL-TIME employees, how many months do they have to work before qualifying for retirement benefits?
Only answer this question if the following conditions are met:  Answer was 'Yes, Full-Time Only' or 'Yes, Full-Time and Part-Time' at question '52 [Q00052]' (Do you offer retirement benefits to employees?)
Please write your answer(s) here:
# Months
Other

Q56   What types of retirement plans does your organization offer?			
Only answer this question if the following conditions are met:  Answer was 'Yes, Full-Time Only' or 'Yes, Full-Time and Part-Time' at question '52 [Q00052]' (Do you offer retirement benefits to employees?)			
Please choose all that apply:			
□ IRA			
☐ SEP/Simple IRA			
□ 401k			
□ 403b			
Q57   Can Employees Mak	e Contributions?	•	
Only answer this question if the foll Answer was 'Yes, Full-Time Only' or 'Yemployees?')			2 [Q00052]' (Do you offer retirement benefits to
Please choose the appropriate respons	se for each item:		
Yes	3	No	'
IRA O		0	
SEP/Simple IRA O		0	
401k O		0	
Q58			
In what ways does your or	ganization cont	ribute?	
Please note that employers may only contribut	e to SEP/Simple IRAs; they i	may NOT contribute to	traditional or Roth IRAs.
Only answer this question if the foll Answer was 'Yes, Full-Time Only' or 'Y employees?)			2 [Q00052]' (Do you offer retirement benefits to
	SEP/Simple IRA	401k 403b	I
% Match of Employee Contribution			,
% Match of Employee Salary			
Organization Does Not Contribute			

Q59
How much does your organization contribute?
Only answer this question if the following conditions are met:  Answer was 'Yes, Full-Time Only' or 'Yes, Full-Time and Part-Time' at question '52 [Q00052]' (Do you offer retirement benefits to employees?)
Maximum Dollar Amount  Maximum % Elective Deferral of Salary Matched  FOR EXAMPLE: NAM matches 50% of every dollar an employee contributes to the 403b plan, up to 4% of their salary with no dollar amount limit.  Click here to see what NAM's form would look like.
Q60   When do employees vest?
Please choose only one of the following:
<ul> <li>1 year</li> <li>2 years</li> <li>3 years</li> <li>4 years</li> <li>5 years</li> <li>Other</li> </ul>
Make a comment on your choice here:

#### **Life Insurance Benefits**

Q61   Do you offer Please choose only one of	r 100% employer-paid group life insurance benefits to employees?  of the following:			
O Yes				
○ No				
Q62   Specify the dollar amount, percent or multiple of salary according your method for determining the life insurance policy amount.				
Only answer this question if the following conditions are met:  Answer was 'Yes' at question '61 [Q00061]' (Do you offer 100% employer-paid group life insurance benefits to employees?)				
Please write your answer(s	s) here:			
Specific Dollar Amount				
% of Salary				
Multiple of Salary				

# **Disability Insurance**

Q63   What kind of 100% employer-paid disability insurance does your organization provide?					
Full-Time Employees Part-Time Employees Volunteers	Short-Term Disability	Long-Term Disability	None		
Q64   For PART-T	IME employees, ho	ow is eligibility dete	ermined for disability bene	efits?	
Only answer this quest	ion if the following condit	ions are met:			
Scenario 1					
Answer was '1' at question	n '63 [Q00063]' (What kind o	of 100% employer-paid disab	pility insurance does your organization	provide?)	
or Scenario 2					
Answer was '1' at question	n '63 [Q00063]' (What kind o	of 100% employer-paid disab	pility insurance does your organization	provide?)	
Please choose only one	of the following:				
Prorated based on hours worked					
Available regardless of hours worked					
Q65   For PART-TIME employees, what is the minimum number of hours worked per week required to qualify?					
Only answer this quest	ion if the following condit	ions are met:			
Scenario 1					
Answer was '1' at question '63 [Q00063]' (What kind of 100% employer-paid disability insurance does your organization provide?)					
or Scenario 2					
Answer was '1' at question '63 [Q00063]' (What kind of 100% employer-paid disability insurance does your organization provide?)					
Please write your answer here:					

# PTO/Holidays/Vacation

Q66   Do you offer paid holidays to employees?  Please choose only one of the following:
<ul> <li>Yes, Full-Time Only</li> <li>Yes, Full-Time and Part-Time</li> <li>No</li> </ul>
Q67   For PART-TIME employees, how is eligibility for paid holidays determined?
Only answer this question if the following conditions are met:  Answer was 'Yes, Full-Time and Part-Time' at question '66 [Q00066]' (Do you offer paid holidays to employees?)
Please choose only one of the following:
Prorated based on hours worked ONLY
O Prorated based on hours worked AND holiday has to fall on a day the employee usually works
Available regardless of hours worked
Q68   For PART-TIME employees, what is the minimum number of hours worked per week required to qualify?  Only answer this question if the following conditions are met:  Answer was 'Yes, Full-Time and Part-Time' at question '66 [Q00066]' (Do you offer paid holidays to employees?)  Please write your answer here:

# Q69 | Which of the following are observed as paid holidays and for what amount of time?

Only answer this question if the following conditions are met:

Answer was 'Yes, Full-Time Only' *or* 'Yes, Full-Time and Part-Time' at question '66 [Q00066]' (Do you offer paid holidays to employees?)

Please choose the appropriate response for each item:

	Full	Partial	Not observed
New Year's Day	0	0	0
Martin Luther King Jr. Day	0	0	0
Presidents' Day	0	0	0
Good Friday	0	0	0
Arbor Day	0	0	0
Memorial Day	0	0	0
Independence Day	0	0	0
Labor Day	0	0	0
Columbus Day	0	0	0
Veterans Day	0	0	0
Thanksgiving Day	0	0	0
Day after Thanksgiving	0	0	0
Christmas Eve	0	0	0
Christmas Day	0	0	0
Day after Christmas	0	0	0
New Year's Eve	0	0	0
Personal Birthday	0	0	0
Floating Holiday(s)	0	0	0

# Q70 | Do you offer combined paid time off (PTO) or do you have separate vacation and sick time for employees?

Please choose the appropriate response for each item:

	Combined Paid Time Off (PTO)	Separate Vacation and Sick Time	Time off not offered
Full-Time Employees	0	0	0
Part-Time Employees	0	0	0

#### Q71 | For PART-TIME employees, how is time off eligibility determined?

#### Only answer this question if the following conditions are met:

Answer was 'Combined Paid Time Off (PTO)' or 'Separate Vacation and Sick Time' at question '70 [Q00070]' (Do you offer combined paid time off (PTO) or do you have separate vacation and sick time for employees? (Part-Time Employees))

Please choose only one of the following:

- Available regardless of hours worked
- Not eligible

Q72   For PART-TIME employees, what is the minimum number of hours worked per week required to qualify?			
Only answer this question if the following conditions are met:  Answer was 'Combined Paid Time Off (PTO)' or 'Separate Vacation and Sick Time' at question '70 [Q00070]' (Do you offer combined paid time off (PTO) or do you have separate vacation and sick time for employees? (Part-Time Employees))			
Please write your answer here:			
Q73   Details about PTO Accrual			
Only answer this question if the following conditions are met:			
Scenario 1			
Answer was 'Combined Paid Time Off (PTO)' at question '70 [Q00070]' (Do you offer combined paid time off (PTO) or do you have separate vacation and sick time for employees? (Full-Time Employees))			
or Scenario 2			
Answer was 'Combined Paid Time Off (PTO)' at question '70 [Q00070]' (Do you offer combined paid time off (PTO) or do you have separate vacation and sick time for employees? (Part-Time Employees))			
Full-Time Part-Time			
# Days Earned in 1st Year			
# Days Earned in 3rd Year			
# Days Earned in 5th Year			
# Days Earned in 10th Year			
Maximum # Days Accrued (enter 9999 for unlimited)  Maximum # Days Carried Over at Year-End (enter 9999 for unlimited)			
Q74   Are employees reimbursed for unused PTO time?			
Full-Time Employees Part-Time Employees			
Yes, at year-end   Yes, at separation from organization			
No $\square$			
Q75   Are employees allowed to cash out their unused PTO time?			
Please choose only one of the following:			
○ Yes			
○ No			

Q76   Details about Vacation	Accrual		
Only answer this question if the follow	ing conditions are met:	:	
Scenario 1			
Answer was 'Separate Vacation and Sick have separate vacation and sick time for e		0070]' (Do you offer combined paid time off (PTO) mployees))	or do you
or Scenario 2			
Answer was 'Separate Vacation and Sick have separate vacation and sick time for e	·	0070]' (Do you offer combined paid time off (PTO) mployees))	or do you
# Vacation Days Earned in 1st Year  # Vacation Days Earned in 3rd Year  # Vacation Days Earned in 5th Year  # Vacation Days Earned in 10th Year  Maximum # Vacation Days Accrued (enter 9999 for unlimited)  Maximum # Vacation Days Carried Ox (enter 9999 for unlimited)		-Time Part-Time	
Q77   Are employees reimbut Only answer this question if the follow			
Answer was 'Separate Vacation and Sick have separate vacation and sick time for e		0070]' (Do you offer combined paid time off (PTO) mployees))	or do you
or Scenario 2			
Answer was 'Separate Vacation and Sick have separate vacation and sick time for e		0070]' (Do you offer combined paid time off (PTO) mployees))	or do you
	Full-Time Employees	Part-Time Employees	
Yes, at year-end Yes, at separation from organization			
No			

Q78   Are employees allowed to cash out their unused vacation time?			
Only answer this question if the following conditions are met:			
Scenario 1			
Answer was 'Separate Vacation and Sick Time' at question '70 [Q00070]' (Do you offer combined paid time off (PTO) or do you have separate vacation and sick time for employees? (Full-Time Employees))			
or Scenario 2			
Answer was 'Separate Vacation and Sick Time' at question '70 [Q00070]' (Do you offer combined paid time off (PTO) or do you have separate vacation and sick time for employees? (Part-Time Employees))			
Please choose <b>only one</b> of the following:			
○ Yes			
○ No			
Q79   Details about Sick Day Accrual			
Only answer this question if the following conditions are met:			
Scenario 1			
Answer was 'Separate Vacation and Sick Time' at question '70 [Q00070]' (Do you offer combined paid time off (PTO) or do you have separate vacation and sick time for employees? (Full-Time Employees))			
or Scenario 2			
Answer was 'Separate Vacation and Sick Time' at question '70 [Q00070]' (Do you offer combined paid time off (PTO) or do you have separate vacation and sick time for employees? (Part-Time Employees))			
Full-Time Part-Time			
# Sick Days Earned in 1st Year			
# Sick Days Earned in 3rd Year			
# Sick Days Earned in 5th Year			
# Sick Days Earned in 10th Year			
Maximum # Sick Days Accrued (enter 9999 for unlimited)			
Maximum # Sick Days Carried Over at Year-End (enter 9999 for unlimited)			
Q80   Are employees reimbursed for unused sick days?			
Yes, at year-end			
Yes, at separation from organization No			

Q81   Are employees allowed to cash out their unused sick time?			
Only answer this question if the following conditions are met:			
Scenario 1			
Answer was 'Separate Vacation and Sick Time' at question '70 [Q00070]' (Do you offer combined paid time off (PTO) or do you have separate vacation and sick time for employees? (Full-Time Employees))			
or Scenario 2			
Answer was 'Separate Vacation and Sick Time' at question '70 [Q00070]' (Do you offer combined paid time off (PTO) or do you have separate vacation and sick time for employees? (Part-Time Employees))			
Please choose <b>only one</b> of the following:			
○ Yes			
○ No			

#### **Leave Benefits**

Q82
Is your organization required to offer benefits under the Family & Medical Leave Act (FMLA)
Organizations that employ 50 or more employees within 75 miles of their location are required to do so.
Please choose only one of the following:
O Yes
○ No
Q83   If you are not required to offer leave under FMLA, do you offer any of the following?
Only answer this question if the following conditions are met:  Answer was 'No' at question '82 [Q00082]' (Is your organization required to offer benefits under the Family & Medical Leave Act
(FMLA) Organizations that employ 50 or more employees within 75 miles of their location are required to do so.)
Please choose <b>all</b> that apply:
Please choose <b>all</b> that apply:
Please choose <b>all</b> that apply:
Please choose all that apply:
Please choose all that apply:  Maternity Leave Paternity Leave Leave for Caregiving
Please choose all that apply:  Maternity Leave Paternity Leave Leave for Caregiving Leave for Adoption/Foster Care

Q84				
How many weeks of leave do you offer for each of the following?				
(Including FMLA, if applicable)				
Only answer this question if the following conditions are n	net:			
Scenario 1				
Answer was 'Yes' at question '82 [Q00082]' (Is your organization (FMLA) Organizations that employ 50 or more employees within				
or Scenario 2				
Answer was 'Leave for Employee Health Condition' <i>or</i> 'Leave for Leave' <i>or</i> 'Maternity Leave' at question '83 [Q00083]' (If you are following?)				
Please write your answer(s) here:				
Maternity Leave				
Paternity Leave				
Other Types of Leave				
Q85   Leave Benefit Details				
Only answer this question if the following conditions are n	net:			
Scenario 1				
Answer was 'Yes' at question '82 [Q00082]' ( Is your organization required to offer benefits under the Family & Medical Leave Act (FMLA) Organizations that employ 50 or more employees within 75 miles of their location are required to do so. )				
or Scenario 2				
Answer was 'Leave for Employee Health Condition' or 'Leave for Adoption/Foster Care' or 'Leave for Caregiving' or 'Paternity Leave' or 'Maternity Leave' at question '83 [Q00083]' (If you are not required to offer leave under FMLA, do you offer any of the following?)				
	Maternity Leave	Paternity Leave	Other Types of Leave	
Employees Are Required to Use Accrued Paid Time for Leave				
Employees Can Use Unpaid Time for Leave				

Q86   Does your organization offer an employee leave-sharing policy?	
Please choose only one of the following:	
○ Yes	
○ No	
Make a comment on your choice here:	
Q87   Does your organization offer a Snow Day Policy?	
Please choose only one of the following:	
○ Yes	
O No	
Make a comment on your choice here:	

## **Other Benefits**

Q88   Which of the following benefits does your organization offer?			
	Full-Time	Part-Time	
Cell phone, cell stipend, cell reimbursement, cell discount	Π		
Child care stipend			
Crisis fund (leave sharing policy)	П	П	
Employee assistance program			
Extra vacation (awarded)			
Extra vacation (option to purchase)			
Federated campaign			
Flexible work time			
Health care stipend			
In-house child care			
Laptop			
Memberships or reduced rate memberships to local zoo, museums, etc.			
Paid lunch break			
Parking (reimbursement or paid)			
Prepaid legal service program			
Professional development			
Professional licensing			
Tuition reimbursement			
Wellness program			
Work-from-home option			

Q89   Percent of Cost Subsidized by	Organization
Please write your answer(s) here:	
Cell phone, cell stipend, cell reimbursement, cell	
discount	
Child care stipend	
Crisis fund (leave sharing policy)	
Employee assistance program	
Extra vacation (awarded)	
Extra vacation (option to purchase)	
Federated campaign	
Flexible work time	
Health care stipend	
In-house child care	
Laptop	
Memberships or reduced rate memberships to	
local zoo, museums, etc.	
Paid lunch break	
Parking (reimbursement or paid)	
Prepaid legal service program	
Professional development	
Professional licensing	
Tuition reimbursement	
Wellness program	
Work-from-home option	

# Mileage

Q90   Does your organization reimburse for mileage?
Please choose only one of the following:
O Yes
O No
Q91   Whom do you reimburse mileage and at what rate?
IRS Rate Different Rate
Q92   If you use a rate different from the IRS, what is your rate per mile?  Only answer this question if the following conditions are met: Answer was 'Yes' at question '90 [Q00090]' (Does your organization reimburse for mileage?)  Please write your answer here:

#### **Job Data**

# Download the Job Descriptions

Q93   Position	S					
<b>-</b>	Avg. Base Annual Pay (if PT, enter hourly rate times 2,080 hours)	Avg. Annual Bonus or Performance Incentive (most recent amount)	Avg. Number of Years in this Position	Avg. Hours of Work Per Week	Avg. Number of Direct Reports	Number People v
Executive Director /						
President /						
Chief Executive						
Officer						
Vice President /			1			
Assistant Executive						
Director		IL	IL			
Finance Director /						
CFO						
Chief Operating		1	1			
Officer/ Director of						
Operations		] [	] [			
Director of						
Compliance						
Accounting		11	11		II I	I
Manager						
		1	1	1		
Accountant		IL	IL	]		
Accounting Clerk						
Daaldaanaa		]	]			
Bookkeeper			<u> </u>			
Billing Specialist						
Loan Coordinator						
I		<u>                                   </u>	<u>                                   </u>			
Development Director						
Director Planned		I L	I L			
Giving						
Donor		Ш	II	11	II I	1
Stewardship Manager						
Grant Writer						
Special Events						
		11	11	11	n I	1

Manager						
Director Community						
Relations /						
Development Marketing						
Director						
Manager Creative Design		II	1 1	1	1	I
Relations						
Manager / Community	1	II	1 1	1	1	I
Relations						
Manager Volunteer						
Coordinator						
Human	1		1	1	1	1
Resources Director						
Human						
Resources Clerk Information						I
Technology						
Director Database						
Manager						
Facility Rental / Event Manager	1	II .	1 1	1	1	ı
Quality						
Improvement Manager						
Quality	1		1	1	1	1
Improvement Coordinator						
Office Manager						
Administrative						
Assistant / Executive						
Secretary						
Legal Assistant						· 
Office Support Staff /						
Administrative /			1	1	1	I
Clerical Staff						
Receptionist						
Clinical Director						· 
Clinical Supervisor						
Clinical Manager				1	1	
Dually-Licensed						
Provider						
Licensed						

Therapist (LMHP)					
Provisionally Licensed		1		1	
Therapist					
(PLMHP)					
Licensed		ı		ı	
Counselor (LADC)					
Provisionally					
Licensed					
Counselor (PLADC)					
Registered Nurse					1
(RN)					
Certified Medical Assistant (CMA)					
or Medical					
Assistant (MA)		1		1	
Nurse Practitioner					
Intake Specialist					
Program Director					
/ Education & Arts					
Director					
Program					
Manager / Supervisor					
Program	 1		1		1
Program Coordinator					
Program Coordinator Case Manager					
Program Coordinator  Case Manager  Case Assistant					
Program Coordinator Case Manager					
Program Coordinator  Case Manager  Case Assistant  Residential Direct					
Program Coordinator  Case Manager  Case Assistant  Residential Direct Care Staff  Direct Care Staff  Visitation					
Program Coordinator  Case Manager  Case Assistant  Residential Direct Care Staff  Direct Care Staff  Visitation Specialist					
Program Coordinator  Case Manager  Case Assistant  Residential Direct Care Staff  Direct Care Staff  Visitation					
Program Coordinator  Case Manager  Case Assistant  Residential Direct Care Staff  Direct Care Staff  Visitation Specialist Unlicensed Social Worker (MSW) Unlicensed Social					
Program Coordinator  Case Manager  Case Assistant  Residential Direct Care Staff  Direct Care Staff  Visitation Specialist  Unlicensed Social Worker (MSW)  Unlicensed Social Worker (BSW)					
Program Coordinator  Case Manager  Case Assistant  Residential Direct Care Staff  Direct Care Staff  Visitation Specialist  Unlicensed Social Worker (MSW)  Unlicensed Social Worker (BSW)  Teacher (Elementary					
Program Coordinator  Case Manager  Case Assistant  Residential Direct Care Staff  Direct Care Staff  Visitation Specialist  Unlicensed Social Worker (MSW)  Unlicensed Social Worker (BSW)  Teacher (Elementary and/or High					
Program Coordinator  Case Manager  Case Assistant Residential Direct Care Staff Direct Care Staff Visitation Specialist Unlicensed Social Worker (MSW) Unlicensed Social Worker (BSW) Teacher (Elementary and/or High School)					
Program Coordinator  Case Manager  Case Assistant  Residential Direct Care Staff  Direct Care Staff  Visitation Specialist  Unlicensed Social Worker (MSW)  Unlicensed Social Worker (BSW)  Teacher (Elementary and/or High School)  Director of Childcare					
Program Coordinator  Case Manager  Case Assistant  Residential Direct Care Staff  Direct Care Staff  Visitation Specialist  Unlicensed Social Worker (MSW)  Unlicensed Social Worker (BSW)  Teacher (Elementary and/or High School)  Director of Childcare Childcare					
Program Coordinator  Case Manager  Case Assistant  Residential Direct Care Staff  Direct Care Staff  Visitation Specialist  Unlicensed Social Worker (MSW)  Unlicensed Social Worker (BSW)  Teacher (Elementary and/or High School)  Director of Childcare Childcare Teacher					
Program Coordinator  Case Manager  Case Assistant  Residential Direct Care Staff  Direct Care Staff  Visitation Specialist  Unlicensed Social Worker (MSW)  Unlicensed Social Worker (BSW)  Teacher (Elementary and/or High School)  Director of Childcare Childcare					
Program Coordinator  Case Manager  Case Assistant Residential Direct Care Staff Direct Care Staff Visitation Specialist Unlicensed Social Worker (MSW) Unlicensed Social Worker (BSW) Teacher (Elementary and/or High School) Director of Childcare Childcare Teacher (Degreed)					

Building and Maintenance						
Supervisor						
Maintenance Worker						
Custodial Worker						
Cook / Food Service						
the attachment at the	ions are about jobs on the destruction of the destr	scriptions should aid	you in determining if	f your organization ha	as a comparable job	.
Please match by	he content of the d	esription rather tha	an simply on job tit	les.		
If you have several information.	employees in the sar	ne position (e.g. 3 Pr	rogram Managers), ta	ake the AVERAGE of	those and report tha	at
		Download	the Job Descriptions	<u> </u>		

#### Job Responsibility

#### Q94 |

Does the person in the position have more, less or equal responsibility from the description provided?

In the Responsibility Notes section, please describe additional responsibilities if you indicated "more" or responsibilities not included if you indicated "less"

Please also indicate if this job is a hybrid of another position.

Please choose the appropriate response for each item:

	More	Equal	Less
Executive Director / President /	0	0	0
Chief Executive Officer			
Vice President / Assistant Executive Director	0	0	0
Finance Director / CFO	0	0	0
Chief Operating Officer/	^	^	0
Director of Operations	0	0	0
Director of Compliance	0	0	0
Accounting Manager	0	0	0
Accountant	0	0	0
Accounting Clerk	0	0	0
Bookkeeper	0	0	0
Billing Specialist	0	0	0
Loan Coordinator	0	0	0
Development Director	0	0	0
Director Planned Giving	$\circ$	0	0
Donor Stewardship Manager	0	0	0
Grant Writer	0	0	0
Special Events Manager	$\circ$	0	0
Director Community Relations / Development	0	0	0
Marketing Director	0	0	0
Manager Creative Design	0	0	0
Relations Manager / Community Relations Manager	0	0	0

Volunteer Coordinator	0	0	0
Human Resources			
Director	0	0	0
Human Resources Clerk	0	$\circ$	0
Information Technology Director	0	0	0
Database Manager	0	0	0
Facility Rental / Event Manager	0	0	0
Quality Improvement Manager	0	$\circ$	0
Quality Improvement Coordinator	0	0	0
Office Manager	0	0	0
Administrative Assistant /	0	0	0
Executive Secretary Legal Assistant	_		
Office Support Staff /	0	0	0
Administrative / Clerical Staff	0	0	0
Receptionist	0	0	0
Clinical Director	0	0	0
Clinical Supervisor	0	0	0
Clinical Manager	0	0	0
Dually-Licensed Provider	0	0	0
Licensed Therapist (LMHP)	$\circ$	$\circ$	0
Provisionally Licensed Therapist (PLMHP)	0	0	0
Licensed Counselor (LADC)	0	0	0
Provisionally Licensed Counselor (PLADC)	0	0	0
Registered Nurse (RN)	0	0	0
Certified Medical Assistant (CMA) or Medical Assistant (MA)	0	0	0
Nurse Practitioner	0	0	0
Intake Specialist	0	0	0
Program Director / Education & Arts Director	0	0	0
Program Manager / Supervisor	0	0	0
Program Coordinator	0	0	0
Case Manager	0	0	0
Case Assistant	0	0	0
Residential Direct Care Staff	0	0	0
Direct Care Staff	0	$\circ$	0

Visitation Specialist	0	0	0		
Unlicensed Social Worker (MSW)	0	0	0		
Unlicensed Social Worker (BSW)	0	0	0		
Teacher (Elementary and/or High School)	0	0	0		
Director of Childcare	0	0	0		
Childcare Teacher (Degreed)	0	0	0		
Childcare Teacher/Assistant (non-Degreed)	0	0	0		
Building and Maintenance Supervisor	0	0	0		
Maintenance Worker	0	0	0		
Custodial Worker	0	0	0		
Cook / Food Service	0	0	0		
Download the Job Descriptions					
Q95   Responsibility N					
Executive Director / Presiden	nt /			]	
Chief Executive Officer					
S.IIOI EAGGGIVO OTTIOOT					

Q95   Responsibility Notes	
Please write your answer(s) here:	
Executive Director / President /	
Chief Executive Officer	
Vice President /	
Assistant Executive Director	
Finance Director / CFO	
Chief Operating Officer/	
Director of Operations	
Director of Compliance	
Accounting Manager	
Accountant	
Accounting Clerk	
Bookkeeper	
Billing Specialist	
Loan Coordinator	

Development Director	
Director Planned Giving	
Donor Stewardship Manager	
Grant Writer	
Special Events Manager	
Director Community Relations / Development	
Marketing Director	
Manager Creative Design	
Relations Manager /	
Community Relations Manager	
Volunteer Coordinator	
Human Resources Director	
Human Resources Clerk	
Information Technology Director	
Database Manager	
Facility Rental / Event Manager	
Quality Improvement Manager	
Quality Improvement Coordinator	
Office Manager	
Administrative Assistant /	
Executive Secretary	
Legal Assistant	
Office Support Staff / Administrative / Clerical	ı 
Staff	
Receptionist	
Clinical Director	
Clinical Supervisor	
Clinical Manager	
Dually-Licensed Provider	
Licensed Therapist (LMHP)	
Provisionally Licensed Therapist (PLMHP)	
Licensed Counselor (LADC)	
Provisionally Licensed Counselor (PLADC)	

Registered Nurse (RN)	
Certified Medical Assistant (CMA) or Medical	
Assistant (MA)	
Nurse Practitioner	
Intake Specialist	
Program Director /	
Education & Arts Director	
Program Manager / Supervisor	
Program Coordinator	
Case Manager	
Case Assistant	
Residential Direct Care Staff	
Direct Care Staff	
Visitation Specialist	
Unlicensed Social Worker (MSW)	
Unlicensed Social Worker (BSW)	
Teacher	
(Elementary and/or High School)	
Director of Childcare	
Childcare Teacher (Degreed)	
Childcare Teacher/Assistant	
(non-Degreed)	
Building and Maintenance Supervisor	
Maintenance Worker	
Custodial Worker	
Cook / Food Service	

### **Next Year**

206   Wh	at iaba wayld yay	like to see ada		
	at jobs would you our answer(s) here:	like to see add	led next year?	
Todase Write y				
I. <u></u>			· 	
			' 	
			1	
i. 				
97   Hov	w can we improve	OUR SURVOY BOY	rt voar?	
	our answer here:	our survey her	it year:	
ease write yo	our answer here.			

#### Thank you for completing the 2014 Nonprofit Salary & Benefit Survey!

Your organization has earned a discount on this year's report. Watch your email for a promotional code in late May when the report is available.

In the meantime, consider registering for our big events this year:

 Nonprofit Association of the Midlands Annual Meeting April 22, 4:30 pm
 Bemis Center for Contemporary Arts
 Register Here

Nonprofit Summit of the Midlands
 November 4, 8:00 am
 La Vista Conference Center
 Register Here

How is your life better because of a nonprofit? Tell us your story!

CelebrateNonprofits.org

Submit your survey.
Thank you for completing this survey.